## GETTING THE JOB DONE

**AMERICAN RECOVERY AND** REINVESTMENT ACT

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September 15, 2010



### **OVERVIEW**

- Key Recovery Act Objectives
- Financials
- Small Business
- Jobs
- Performance Metrics
- Footprint Reduction
- Compliance Milestones
- Worker Transition
- Challenges
- Observation and Lessons
- Summary

#### SECRETARY CHU'S KEY RECOVERY ACT OBJECTIVES



and prosperous energy future for America....

- Start projects quickly
- Ensure projects have lasting value
- Provide public with unprecedented transparency
- Make a significant down payment on the Nation's energy and environmental future

### RECOVERY ACT FINANCIALS

- EM Recovery Act Program up and running over 16 months
- o Total EM Recovery Act allocation ─ \$6B
- Obligated to contracts \$5.9B
- Outlaid (Payments) to date \$2.7B
- On-track to outlay \$3B by September 2010
- Majority of projects to be complete and funds spent by 2011



## RECOVERY ACT FUNDING AWARDED TO SMALL BUSINESSES

EM ARRA Funding \$6B

EM goals for small business are approximately 5%

Small Business Awards \$1.6B Small business contracts executing quite well!

Small Business
Prime Contracts
Awarded
\$0.6B

Small Business
Subcontracts
Awarded
\$1B

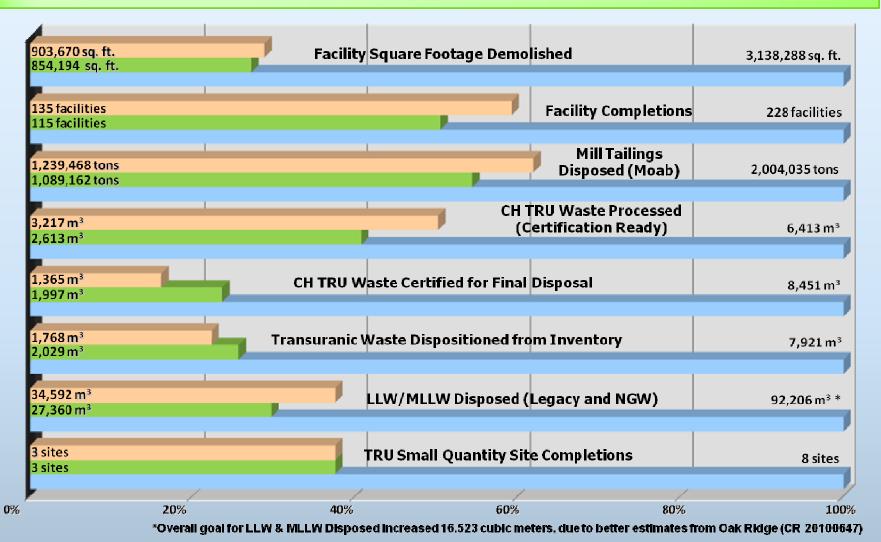
Data as of end of July 2010

### **RECOVERY ACT JOBS**

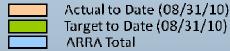
- Prime Contractors plus Subcontractors 10,485 FTEs
  - As reported into Federalreporting.gov second quarter 2010 (Apr-Jun 2010)
  - On target in relation to estimated Recovery Act job numbers
- Headcount **24,234** 
  - Represents prime contractor and subcontractor workers compensated with Recovery Act funding since the start of EM Recovery Act Projects April 2009. The headcount includes full-time, part-time, and temporary workers.



## RECOVERY ACT DOLLARS AT WORK







## GETTING THE JOB DONE

Performance Measure	Overall ARRA Goals (Sept. 30, 2011)	August 31, 2010 Plan	Accomplishments (as of August 31, 2010)		
Facility Square Footage Demolished (square feet)	3,138,288	854,194	903,670 (29% of goal)	=	16 football fields
Demolition Debris and Soil Permanently Disposed (cubic meters)	1,319,047*	646,551	<b>764,181</b> (58% of goal)	=	306 Olympic swimming pools
Mill Tailings Disposed (tons)	2,004,035	1,089,162	1,239,468 62% of goal)	=	8,607rail cars  ⇒
Contact-Handled Transuranic Waste Processed (certification-ready) (cubic meters)	6,413	2,613	<b>3,217</b> (50% of goal)	=	15,451 55-gal drums
Contact-Handled Transuranic Waste Certified for Final Disposal (cubic meters)	8,451	1,997	<b>1,365</b> (16% of goal)	=	468 TRUPACT IIs (6,557 55-gal drums) (156 shipments)
Transuranic Waste Inventory Dispositioned (cubic meters)	7,921	2,029	<b>1,768</b> (22% of goal)	=	8,491 55-gal drums
Low-Level and Mixed Low-Level Waste Permanently Disposed (cubic meters)	92,206**	27,360	<b>34,592</b> (38% of goal)	=	166,150 55-gal drums

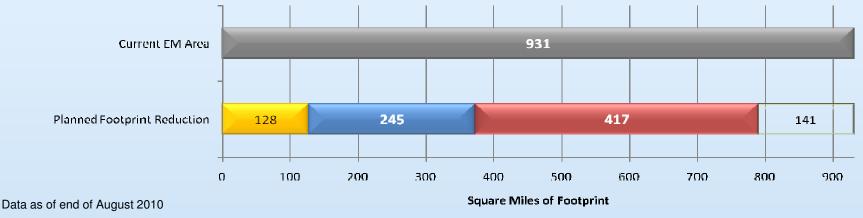
<sup>\*</sup>Overall goal for D&D Debris and Soil Remediated decreased 5851 cubic meters, due to better estimates from Oak Ridge (CR 20100647)

\*\*Overall goal for LLW & MLLW Permanently Disposed Increased 16,523 cubic meters, due to better estimates from Oak Ridge (CR 20100647)



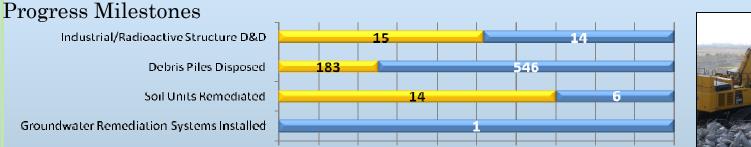
## HIGH PRIORITY PERFORMANCE GOAL -EM LEGACY WASTE (FOOTPRINT REDUCTION)

#### Planned Completions by Year and Site



Actual Completed to Date

2011 Reduction





Footprint Reduction Milestones: Percent Complete and Percent Remaining

Actual Completed to Date

■ Target Remaining for Completion by End of FY 2011



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### ACCELERATING COMPLIANCE MILESTONES

- Approximately 40 agreements/orders in place with regulators dealing with EM's cleanup mission
- Recovery Act projects on-track to accelerate 46 compliance milestones (between 1 to 19 years)
- Already 23 of 46 milestones have been met
- A listing of accelerated milestones and states can be found at <u>www.em.doe.gov/emrecovery</u>

### WORKER TRANSITION

- To extent possible, EM desires to retain pool of highly skilled labor force trained under ARRA
- Since June 2010 HQ working with sites to develop site specific worker transition plans
- HQ is ready to approve site plans and proceed with implementing worker transition activities including:
  - Job fairs and outplacement services (coordination with local & state agencies)
  - Resume writing, interview and job skills, job search tools, and retirement counseling
- EM is working to engage contractor community to assist in supporting worker transition activities
  - Providing access to corporate and commercial industry vacancies
- Long term vision is to develop contractor employee service centers to support all EM contractor employees



## **CHALLENGES**

- O Contract Definitization. Goal: All ARRA activities definitized in contracts by FY 2010
- O **Project Execution.** Goal: majority of ARRA projects complete by September 2011. To date, nine projects will extend in FY 2012
- O Payments. Goal, is to outlay \$3B by end of September 2010. Working with sites and contractors to ensure timely processing of invoices
- Critical Decision 4 (CD-4) for ARRA Projects. Need to understand all requirements and deliverables on a site-specific basis
- Worker Transition.
  - Most RA funding for 10,500 jobs will cease September 2011
  - Plans for worker transition being drafted by sites
  - To extent possible, EM desires to retain pool of highly skilled labor force trained under RA
  - EM Service Centers to include job search training, access to job openings, career counseling, and community involvement

## **OBSERVATIONS AND LESSONS**

#### Safety

 Even with numerous new employees, noteworthy record, keys pre-planning characterization (hazards, risks) and mentoring approach

#### O Pre-Planning

- o 2015 Strategic Initiative on-the-shelf projects ready to go
- Contracts ready to go easy to add additional scope
- Scope of ARRA projects well defined/characterized
- Compliance agreements in place
- Clearer project scoping, costing and scheduling

#### Early and Frequent Communications

On-going engagement with Stakeholders, Regulators, Tribal Nations, Congress,
 OMB, GAO, IG. Newsflashes, newsletters videos, briefings, etc.

#### Recruiting and Teaming

o Create a sense of urgency, power of a small enthusiastic dedicated team

#### O Reinforced use of DOE Order 413 Project Management System

o Strict adherence reviews (external, program, others), reporting, metrics

#### On-the-ground Site Representatives

Site assessment, assistance, advocacy and oversight



## **OBSERVATIONS AND LESSONS**

- O Vigorous engagement between HQ and Recovery Act Sites
  - Day to day interactions
  - HQ site visits support and oversighr roles
- IPABs data collection system
  - Financials, metrics, change control
- Clear definitive projects carving of work scope
  - o Based on the right scope, cost and schedule
  - Easier to manage, more meaningful reporting, achieving results

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- Sharper reporting resolution
  - Dashboard EVMS, EAC, metrics, milestones
  - Spending rates
- Looking to the Future
  - Getting out in-front of issues
  - Risk management
  - o ARRA ramp-down

## PROACTIVE COMMUNICATION

EM Headquarters and Field sites are striving to provide "unprecedented transparency" as to where the ARRA money is going and what is being accomplished

- Hot Link Jobs Button
- EM Recovery Act newsletter
- Weekly News Flash
- EM Recovery Act website
- Stakeholder conference calls
- Public meetings
- OMB/Congress
- GAO/IG



## **SUMMARY**

## Safety is our #1 priority for all EM Recovery Act projects!

- Over \$5.965 billion obligated to contracts for EM Recovery projects
- Over \$2.7 billion spent on Recovery work
- Over 24,000 workers have benefitted in 12 States
- Over \$3B planned to be spent by end of FY2010
- Over 90% of ARRA to be spent by end of FY2011
- Achieved EM small business prime and subcontracting goal
- Monthly monitoring of project execution and performance
- Active engagement with stakeholders and regulators

# LEARN MORE ABOUT THE EM RECOVERY ACT PROGRAM



EM Recovery Act Program Office

http://www.em.doe.gov/emrecovery

Email: EMRecovery@em.doe.gov

Phone: 202-586-2083

DOE Recovery Act Clearinghouse

http://RecoveryClearinghouse.energy.gov

Email: RecoveryClearinghouse@hq.doe.gov

Phone: 1-888-DOE-RCVY

## **BACKUP SLIDES**

- Funding Obligations at EM Sites
- Small Business Awards
- Reported Jobs using Recovery Act Funds

# Recovery Act Funding Obligations at EM Sites

Site	Spend Plan	Obligated to Contracts	Outlaid (Payments) to Date
Argonne National Laboratory	\$79,000,000	\$79,000,000	\$30,807,854
Brookhaven National Laboratory	\$70,810,000	\$70,810,000	\$43,348,007
ETEC	\$51,675,000	\$51,675,000	\$42,292,580
Hanford (Office of River Protection)	\$326,035,000	\$326,035,000	\$129,759,783
Hanford (Richland)	\$1,634,500,000	\$1,634,500,000	\$666,128,486
Idaho	\$467,875,000	\$467,875,000	\$237,027,308
Los Alamos National Laboratory	\$211,775,000	\$200,375,000	\$117,339,272
Moab	\$108,350,000	\$108,350,000	
Mound	\$17,900,000	\$17,900,000	\$13,975,180
Nevada Test Site	\$44,325,000	\$44,325,000	\$29,695,172
Oak Ridge	\$755,110,000	\$751,051,821	\$262,045,132
Paducah	\$80,400,000	\$80,400,000	\$38,124,832
Portsmouth	\$119,800,000	\$119,800,000	\$64,449,562
Savannah River	\$1,615,400,000	\$1,615,399,948	\$767,752,751
SLAC	\$14,300,000	\$11,800,000	\$6,403,073
SPRU	\$58,575,000	\$58,575,000	
WIPP	\$172,375,000	\$172,175,000	
West Valley	\$62,875,000	\$62,875,000	
Title X Uranium/Thorium Reimbursements	\$70,000,000	\$69,350,000	
Management & Oversight	\$28,920,000	\$23,598,663	
Total *	\$5,990,000,000	\$5,965,870,432	

<sup>\*</sup> Total does not include \$10 million reprogrammed to DOE Departmental Administration

Financial data are based on reporting as September 7, 2010 and are subject to change.

# RECOVERY ACT FUNDING AWARDED TO SMALL BUSINESSES

	EM Recovery Act Small Business Contract Awards			
Site	Prime to Small Business Subcontracts (As of 7/31/10)	DOE Prime Small Business Contracts (As of 07/31/10*)	Total Small Business Contract Awards	
Argonne	\$19,785,656	\$0	\$19,785,656	
Brookhaven	\$21,939,686	\$0	\$21,939,686	
ETEC	\$24,587,220	\$0	\$24,587,220	
Hanford-Office of River Protection	\$60,095,159	\$6,600,480	\$66,695,639	
Hanford-Richland	\$372,954,834	\$17,829,586	\$390,784,420	
ldaho	\$38,949,745	\$15,770,549	\$54,720,294	
Los Alamos	\$129,363,493	\$0	\$129,363,493	
Moab	\$5,838,031	\$3,445,000	\$9,283,031	
Mound	\$0	\$17,900,000	\$17,900,000	
Nevada	\$12,842,550	\$8,936,201	\$21,778,751	
Oak Ridge	\$86,238,599	\$276,819,830	\$363,058,429	
Paducah	\$0	\$78,800,000	\$78,800,000	
Portsmouth	\$0	\$118,200,000	\$118,200,000	
Savannah River	\$272,114,070	\$6,170,737	\$278,284,807	
SLAC	\$0	\$11,800,000	\$11,800,000	
SPRU	\$1,490,784	\$14,775,000	\$16,265,784	
West Valley	\$15,189,504	\$0	\$15,189,504	
WIPP	\$23,510,361	\$6,984,365	\$30,494,726	
TOTALS	\$1,084,899,691	\$584,031,748	\$1,668,931,439	

<sup>\*</sup>Prior to closeout of IDW Data.

# OVER 24,000 WORKERS HAVE BENEFITTED

Reported EM Jobs Using Recovery Act Funding (CY2010)						
Site (State)	Q2 CY 2010 Recovery.gov Prime Contractor plus Subcontractor Jobs (FTEs) (Apr-Jun 2010)	EM Recovery Act Headcount "Lives Touched" (Cumulative from start of project through Jun 30, 2010)				
Argonne (IL)	113	349				
Brookhaven (NY)	112	182				
ETEC (CA)	11	323				
Hanford-ORP (WA)	479	1,928				
Hanford-Richland (WA)	2,645	6,074				
ldaho (ID)	907	2,040				
Los Alamos (NM)	421	952				
Moab (UT)	213	279				
Mound (OH)	38	52				
Nevada (NV)	144	624				
Oak Ridge (TN)	1,860	4,587				
Paducah (KY)	293	806				
Portsmouth (OH)	430	925				
Savannah River (SC)	2,244	3,669				
SLAC (CA)	33	178				
SPRU (NY)	125	362				
West Valley (NY)	136	392				
WIPP (NM)	282	512				
TOTALS	10,485	24,234				





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